The Board of Education of Montgomery County met in regular session at the Educational Services Center, Rockville, Maryland, on Monday, July 21, 1980, at 9 p.m.

ROLL CALL

Present: Dr. Daryl W. Shaw, President in the Chair
Mr. Joseph R. Barse
Mr. Blair G. Ewing
Dr. Marian L. Greenblatt
Mrs. Elizabeth W. Spencer
Mrs. Carol F. Wallace
Miss Traci Williams
Mrs. Eleanor D. Zappone

Absent: None

Others Present: Dr. Edward Andrews, Interim Superintendent of Schools
Dr. Harry Pitt, Acting Deputy Superintendent
Dr. Robert S. Shaffner, Executive Assistant

Re: EXECUTIVE SESSION

Dr. Shaw announced that the Board had been meeting in executive session from 7 p.m. to 9 p.m. to consult with legal counsel and to discuss personnel matters.

RESOLUTION NO. 434-80 Re: APPROVAL OF THE AGENDA

On recommendation of the superintendent and on motion of Mrs. Zappone seconded by Mrs. Spencer, the following resolution was adopted unanimously:

Resolved, That the Board of Education approve its agenda with the stipulation that they try to adjourn the meeting by 11:30 p.m., as scheduled.

RESOLUTION NO. 435-80 Re: COMMENDATION OF MR. RICHARD REGISTER

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Wallace, the following resolution was adopted unanimously:

WHEREAS, Richard Register had been a student at Charles W. Woodward High School and graduated on Friday, June 13, 1980; and

WHEREAS, Richard has been rated an outstanding student in the fields of mathematics and science; and
WHEREAS, Richard was a National Merit Scholar Semifinalist; and

WHEREAS, Richard participated on the Woodward High School It’s Academic team as well as being active in Woodward’s outstanding band; and

WHEREAS, Richard was the only Montgomery County student this year to win the Presidential Scholar award; and

WHEREAS, Richard will be attending the Massachusetts Institute of Technology this fall to study physics; now therefore be it

Resolved, That the Board of Education and superintendent of schools express their admiration for the outstanding abilities of Richard; and be it further

Resolved, That the Board of Education and superintendent of schools congratulate Richard and wish him continued success in the future.

RESOLUTION NO. 436-80 Re: AWARD OF CONTRACT - ASBESTOS ABATEMENT - VARIOUS SCHOOLS

On recommendation of the superintendent and on motion of Dr. Greenblatt seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Sealed bids were received on July 10 to effect asbestos abatement in six boiler room spaces and one receiving room area at seven schools as indicated below:

PROPOSALS*

<table>
<thead>
<tr>
<th>Bidder</th>
<th>A</th>
<th>B</th>
<th>C</th>
<th>D</th>
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</thead>
<tbody>
<tr>
<td>1. American Capitol</td>
<td>$4,470</td>
<td>$9,260</td>
<td>$6,555</td>
<td>$4,950</td>
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<tr>
<td>Contracting Inc.**</td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>2. Samuel C. Rosner</td>
<td>10,067</td>
<td>12,870</td>
<td>10,882</td>
<td>5,703</td>
</tr>
<tr>
<td>3. Davenport Insulation</td>
<td>9,792</td>
<td>13,906</td>
<td>12,080</td>
<td>9,972</td>
</tr>
<tr>
<td>4. Acmat Corporation</td>
<td>10,000</td>
<td>35,000</td>
<td>25,000</td>
<td>15,000</td>
</tr>
<tr>
<td>5. Waco, Inc.</td>
<td>20,700</td>
<td>27,645</td>
<td>23,500</td>
<td>10,560</td>
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<tr>
<th>Bidder</th>
<th>E</th>
<th>F</th>
<th>G</th>
<th>H</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. American Capitol</td>
<td>$4,540</td>
<td>$4,365</td>
<td>$5,200</td>
<td>$39,340</td>
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<tr>
<td>Contracting Inc.**</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Samuel C. Rosner</td>
<td>6,006</td>
<td>6,006</td>
<td>6,333</td>
<td>58,706</td>
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<tr>
<td>3. Davenport Insulation</td>
<td>8,375</td>
<td>8,443</td>
<td>9,091</td>
<td>71,659</td>
</tr>
<tr>
<td>4. Acmat Corporation</td>
<td>10,000</td>
<td>10,000</td>
<td>12,000</td>
<td>99,500</td>
</tr>
<tr>
<td>5. Waco, Inc.</td>
<td>10,230</td>
<td>12,940</td>
<td>12,100</td>
<td>117,675</td>
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</tbody>
</table>
** Recommended Award

*Legend:  A  Cresthaven Elementary   E  Rolling Terrace Elementary  
B  Eastern Junior High   F  Viers Mill Elementary  
C  Gaithersburg High     G  Farquhar Middle  
D  Oakland Terrace Elementary   H  Proposals A through G combined

and

WHEREAS, The low bidder is a reputable contractor who has performed similar projects in this area; and

WHEREAS, Funds provided through the FY 1981 Capital Budget are sufficient for contract award; now therefore be it

Resolved, That a contract be awarded to American Capital Contracting Inc., for $39,340 to effect asbestos abatement in the boiler room areas at Cresthaven Elementary, Eastern Junior High, Gaithersburg High, Oakland Terrace Elementary, Rolling Terrace Elementary, Viers Mill Elementary, and in the supply receiving room at Farquhar Middle School in accordance with plans and specifications dated June 15, 1980, prepared by the Department of School Facilities.

RESOLUTION NO. 437-80 Re: REVISION TO ARCHITECTURAL CONTRACT - WHEATON COMPREHENSIVE HIGH SCHOOL AND REGIONAL VOCATIONAL-TECHNICAL CENTER FACILITY (AREA 4)

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Wallace, the following resolution was adopted unanimously:

WHEREAS, On August 20, 1979, the Board of Education appointed the firm of Duane and Duane to provide architectural design services and administration of the construction contract for the Wheaton High modernization project at the lump-sum of $215,000; and

WHEREAS, Subsequently the scope of the project has been revised to include a regional vocational-technical center; and

WHEREAS, As a result, the estimated cost of the two projects has increased to $11 million and the required architectural and engineering services have increased accordingly, thus necessitating a revision to the architectural contract; and

WHEREAS, Local funds in the amount of $433,000 are available to permit completion of construction documents; and

WHEREAS, Additional local funds will be required in FY 1982; now therefore be it
Resolved, That the Board of Education amend its contractual agreement with the firm of Duane and Duane to provide required architectural design services and administration of the construction contract for the Wheaton High School modernization and regional vocational-technical center projects at the lump-sum fee of $523,000, contingent upon availability of additional funds; and be it further

Resolved, That the State Interagency Committee for Public School Construction be informed of this action.

RESOLUTION NO. 438-80 Re: FORMAL ACCEPTANCE OF STEPHEN KNOLLS SCHOOL

On recommendation of the superintendent and on motion of Mrs. Zappone seconded by Mrs. Wallace, the following resolution was adopted unanimously:

Resolved, That having been duly inspected on July 18, 1980, the Stephen Knolls School now be formally accepted, and that the official date of completion be established as that date upon which formal notice is received from the architect that the building had been completed in accordance with the plans and specifications, and all contract requirements have been met.

RESOLUTION NO. 439-80 Re: REDUCTION OF RETAINAGE - RITCHIE PARK ELEMENTARY SCHOOL (AREA 3)

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Wallace, the following resolution was adopted unanimously:

WHEREAS, Patrick Quinn, Inc., general contractor for the construction of a physical education facility at Ritchie Park Elementary School, has completed 94 percent of all specified requirements as of May 31, 1980, and has requested that the 10 percent retainage amount, which is based on the completed work to date, be reduced to 5 percent retainage; and

WHEREAS, The project bonding company, Fidelity and Deposit Company of Maryland, by letter dated July 17, 1980, consented to this reduction; and

WHEREAS, The project architect, Grimm & Parker, by letter dated July 8, 1980, recommended that this request for reduction in retainage be approved; now therefore be it

Resolved, That the contract’s specified 10 percent retainage withheld from periodic construction contract payments to Patrick Quinn, Inc., general contractor for the construction of a physical education facility at Ritchie Park Elementary School, currently amounting to 10 percent of the contractor’s request for payment to date, now be reduced to 5 percent with the remaining 5 percent to become due and payable after formal acceptance of the completed project and total completion of all remaining contract requirements.

RESOLUTION NO. 440-80 Re: BID 100-80, LATEX PAINT
On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been budgeted for the purchase of latex paint; now therefore be it

Resolved, That having been duly advertised May 22, 1980, the contract for the furnishing of latex paint for the period of July 21, 1980, through April 11, 1981, under Invitation to Bid 100-80 be awarded to:

Duron, Inc., Beltsville, Maryland,

low bidder meeting specifications.

RESOLUTION NO. 441-80 Re: BID 100-80, MILK, MILK SHAKE MIXES, COTTAGE CHEESE, YOGURT, AND FRUIT JUICES

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been budgeted for the purchase of milk, milk shake mixes, cottage cheese, yogurt, and fruit juices; now therefore be it

Resolved, That having been duly advertised May 22, 1980, the contract for the furnishing of milk, milk shake mixes, cottage cheese, yogurt, and fruit juices for the period of August 16, 1980, through August 15, 1981, under Invitation to Bid 102-80 be awarded to:

Shenandoah's Pride Dairy, Springfield, Virginia

low bidder meeting specifications.

RESOLUTION NO. 442-80 Re: BID 102-80, MILK, MILK SHAKE MIXES, COTTAGE CHEESE, YOGURT, AND FRUIT JUICES

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been budgeted for the award of a one-year contract for Interscholastic Football Insurance Coverage, and the parents and/or employees will pay for the Scholastic Accident Insurance and 24-Hour Insurance Coverage; now therefore be it

Resolved, That having been duly advertised May 14, 1980, the contract for the scholastic, football, and 24-hour insurance coverages for the period of August 15, 1980, through August 14, 1981, under Invitation to Bid 105-80 be awarded to:

The Central National Insurance Company of Omaha, Annandale, Virginia,
low bidder meeting specifications.

RESOLUTION NO. 443-80 Re: PURCHASE OF ALPHATYPE CRS PHOTOTYPESETTER

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been appropriated in the publications budget of the Department of Instructional Resources for the purchase of a phototypesetter; and

WHEREAS, The Alphatype CRS Phototypesetter is the final module to be added to the system now in place; now therefore be it

Resolved, That the superintendent be and is hereby authorized to effect the purchase of an Alphatype CRS phototypesetter from AlphaKey Systems at a cost of $32,400.

RESOLUTION NO. 444-80 Re: BID 94-80, VINYL ASBESTOS FLOOR TILE

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been budgeted for the purchase of vinyl asbestos floor tile; now therefore be it

Resolved, That having been duly advertised May 14, 1980, the contract for the furnishing of vinyl asbestos floor tile for the period of July 22, 1980, through January 8, 1981, under Invitation to Bid 94-80 be awarded to:

AC and S, Inc., Columbia, Maryland,

low bidder meeting specifications.

RESOLUTION NO. 445-80 Re: BID 108-80, FOR FUEL OIL

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

WHEREAS, Funds have been budgeted for the purchase of fuel oil; now therefore be it

Resolved, That having been duly advertised May 29, 1980, the contracts for the furnishing of fuel oil for the period of July 22, 1980, through June 30, 1981, under Invitation to Bid 108-80 be awarded to:

Amerada Hess Corp., New York, New York
Colonial Fuel Co., Washington, D.C.,

low bidders meeting specifications.

RESOLUTION NO. 446-80 Re: AWARD OF A CONTRACT FOR REQUEST FOR PROPOSALS 80-08, REVIEW OF THE DECISION-MAKING PROCESS REGARDING FUTURE USE OF SCHOOLS AND SCHOOL SITES

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mr. Ewing, the following resolution was adopted with Mr. Ewing, Dr. Greenblatt, Dr. Shaw, Mrs. Spencer, and Mrs. Zappone voting in the affirmative; Mr. Barse and Mrs. Wallace voting in the negative (Miss Williams abstaining):

WHEREAS, Funds have been budgeted for an external study of the decision-making process regarding future use of schools and school sites; now therefore be it

Resolved, That the contract for the study under Request for Proposals 80-08 be awarded to:

Academy for Educational Development
Educational Facilities Laboratory Division
New York, New York

the bidder selected as best meeting the technical and business requirements of the Request for Proposals and also the low responsive bidder

RESOLUTION NO. 447-80 Re: FY 1981 CATEGORICAL TRANSFER FOR THE ESEA, TITLE I PROJECT

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

Resolved, That the superintendent of schools be authorized, subject to County Council approval, to effect the following transfer for the FY 1981, ESEA, Title I Project:

<table>
<thead>
<tr>
<th>Category</th>
<th>From</th>
<th>To</th>
</tr>
</thead>
<tbody>
<tr>
<td>02 Instructional Salaries</td>
<td></td>
<td>$50,235</td>
</tr>
<tr>
<td>03 Instructional Other</td>
<td>$14,743</td>
<td></td>
</tr>
<tr>
<td>06 Pupil Transportation</td>
<td></td>
<td>1,226</td>
</tr>
<tr>
<td>07 Operation of Plant &amp; Equipment</td>
<td>3,293</td>
<td></td>
</tr>
<tr>
<td>09 Fixed Charges</td>
<td>28,081</td>
<td></td>
</tr>
<tr>
<td>10 Food Services</td>
<td>3,344</td>
<td></td>
</tr>
<tr>
<td>11 Enrichment Services</td>
<td>2,000</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$51,461</td>
<td>$51,461</td>
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</table>
and be it further

Resolved, That the county executive be requested to recommend approval of this categorical transfer to the County Council and that a copy be sent to the county executive and the County Council.

RESOLUTION NO. 448-80 Re: FY 1981 CATEGORICAL TRANSFER FOR ESEA, TITLE IV-C PROJECT IN READING/LANGUAGE ARTS

On recommendation of the superintendent and on motion of Mrs. Spencer seconded by Mrs. Zappone, the following resolution was adopted unanimously:

Resolved, That the superintendent of schools be authorized, subject to County Council approval, to effect the following transfer for FY 1981, ESEA, Title IV-C project, The Development and Validation of an Information Management System for Reading Instruction:

<table>
<thead>
<tr>
<th>Category</th>
<th>From</th>
<th>To</th>
</tr>
</thead>
<tbody>
<tr>
<td>03 Instructional Other</td>
<td>$1,102</td>
<td>$1,102</td>
</tr>
<tr>
<td>09 Fixed Charges</td>
<td></td>
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</table>

and be it further

Resolved, That the county executive be requested to recommend approval of this transfer to the County Council and that a copy of this resolution be sent to the county executive and County Council.

Appointment

<table>
<thead>
<tr>
<th>Appointment</th>
<th>Present Position</th>
<th>As</th>
</tr>
</thead>
<tbody>
<tr>
<td>Norma S. Edwards</td>
<td>Acting Assistant Director</td>
<td>Assistant Director</td>
</tr>
<tr>
<td></td>
<td>Dept. of Multi-Facility Programs/Alternative Centers</td>
<td>Dept. of Multi-facility Programs/Alternative Centers</td>
</tr>
<tr>
<td></td>
<td>Grade J</td>
<td>Effective: 7-22-80</td>
</tr>
<tr>
<td>Carl W. Smith</td>
<td>Area Director of Educational Services Bethesda-Chevy Chase HS</td>
<td>Principal</td>
</tr>
<tr>
<td></td>
<td>Area 1 Administrative Office</td>
<td>Effective: 7-22-80</td>
</tr>
<tr>
<td>J. Thomas Hickman</td>
<td>Assistant Principal Redland Middle School</td>
<td>Principal</td>
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<tr>
<td></td>
<td></td>
<td>Eastern Junior High School</td>
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<td></td>
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<td>Effective: 7-22-80</td>
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</tbody>
</table>
Reassignment

From To
Gwendolyn Edwards A&S Teacher Principal Highland View Elementary Effective: 8-4-80

Drucille H. Stafford Leave for Unusual and Principal Rosemary Hills Elementary Imperative Reasons Effective: 7-22-80

Louis H. D’Ovidio Temporarily assigned to Assistant Principal the Office of Continuum Regional Institute for Education Children and Adolescents (RICA) Effective: 7-22-80

Appointment

Present Position As
Maria Carbonell Psychologist, Per Diem Psychologist (part-time) Psychologist (part-time) of ESOL Bilingual Program, Dept. of School-Based Programs Based: Northwood HS Grade G Effective: 7-22-80


On motion of Mrs. Spencer seconded by Miss Williams, the following resolution was adopted with Mr. Ewing, Dr. Shaw, Mrs. Spencer, and Mrs. Zappone voting in the affirmative; Mr. Barse, Dr. Greenblatt, and Mrs. Wallace voting in the negative (Miss Williams affirmative):

Resolved, That the Board of Education deny hearings in BOE Appeals 1980-10 and 1980-11.

RESOLUTION NO. 451-80 Re: BOE HEARING 1980-12

On motion of Mrs. Spencer seconded by Mr. Barse, the following resolution was adopted with Mr. Barse, Mr. Ewing, Dr. Greenblatt, Dr. Shaw, Mrs. Spencer, and Mrs. Zappone voting in the affirmative; Mrs. Wallace abstaining (Miss Williams affirmative):

Resolved, That the Board of Education deny a hearing in BOE Appeal 1980-12.

RESOLUTION NO. 452-80 Re: AMENDMENT TO THE POSITION CLASSIFICATION AND PAY PLAN

On recommendation of the superintendent and on motion of Mr. Ewing seconded by Mrs.
Spencer, the following resolution was adopted unanimously:

WHEREAS, A communications assistant position, pay grade 14, was originally established in
the Mark Twain School and, as the needs of Montgomery County Public Schools changed, was
subsequently transferred to the Interim Planning Unit and then to the Placement Unit; and

WHEREAS, Responsibilities associated with this position now include the case management of
handicapped students referred for special placement in coordination with parents, teachers, and
agencies concerned with handicapped students; and

WHEREAS, It is desirable that the communications assistant position be properly identified in
relationship to the responsibilities assigned to the position; now therefore be it

Resolved, That the position of communications assistant, pay grade 14, in the Placement Unit,
be reclassified to a position on the A-D salary schedule and that this action be effective July
22, 1980.

Re: FURNITURE AND EQUIPMENT INVENTORY

Dr. William Porter, acting associate superintendent for supportive services, explained that
Option 1 must be a prerequisite to the other options and was a proposal that emphasized
utilization of in-house inventory. Option 2 established within the organization a property
management function, but the tagging would be done by a contractor. Option 3 brought in the
best expertise they could get to guide them in doing the inventory. The superintendent pointed
out that in Option 1 the $50,000 was an additional cost. He said that they were not
recommending action by the Board this evening. He indicated that they needed to consult with
the audit committee and with the external auditors.

Dr. Shaw asked about the source of the funds. Dr. Porter replied that it would mean changing
some priorities and forcing some lapse. Dr. Shaw wondered whether the County Council
would be agreeable to a categorical transfer. Mr. Ewing commented that changing the item
valuation from $20 to $100 made sense. Mr. Mason Nelson, director of the Division of
Supply Management, stated that the $100 was based on a federal project. They used a one-
year life expectancy as a minimum. Mr. Barse pointed out that if they had items at $95 and
did not inventory it gave them a different financial picture. He wondered whether now much
of the $47 million inventory was accounted for by items between $20 and $100. Mr. Nelson
replied that when they did their inventory they could come back with what had been dropped
because it was under $100. Mr. Barse noted that one bidder had estimated $35,000 in
inventory taking costs for a $25 shift in the capitalization level. He asked whether they were
saying they would be saving about $75,000 by moving the limit up. He wondered how much
they were risking in the possibility of undiscovered items. He noted that the Montgomery
County Government had a lower limit of $50. He said that he would be a lot more
comfortable in settling for $50.

Mr. Ewing asked how much it would cost to consult with the auditors on this issue. Dr.
Porter felt that for $2,500 to $3,000 they should be able to get an appraisal of a proposal. Mr.
Ewing suggested that they consult with the employee organizations regarding the assignment of work. It also seemed to him that the principals should be consulted.

Mrs. Wallace called attention to the statement that there would be a lack of continuity to the inventory process after the contractor departed. Dr. Porter replied that the disadvantage no longer applied and agreed that this was a bit overstated. Mrs. Wallace stated that one of the goals that was missing was the ability eventually to have every school with a terminal so that they could know where the odd piece of furniture was. Mrs. Spencer asked whether they could do what Mrs. Wallace had suggested. Mr. Nelson replied that they always tried to look to the future. Dr. Porter explained that they were at the saturation point right now with the computer and could not add one more thing to computer services. The superintendent agreed that if they kept their present computer system they might not have the capacity; however, they did have the technical capability.

Dr. Greenblatt inquired about the differences in the options. Dr. Porter replied that they would not tag in Option 1. Mr. Nelson explained that they would use serial numbers. Dr. Greenblatt wondered about the possibility of calling on some citizen's group to help in doing the inventory. Mrs. Spencer wondered about doing Option 1 this year with tagging and software in a subsequent year.

Mr. Barse remarked that he would come out for Option 3 so that they would know where they stood or a modification of Option 3. Dr. Shaw mentioned the possibility of the Audit Committee meeting on the evening of July 31. The superintendent indicated that they really needed two meetings of the Audit Committee, one to look at the options and one to meet with Touche Ross. Dr. Shaw suggested that the meeting should probably be broader than just the Audit Committee. The superintendent suggested that the Audit Committee could come back to the Board before going to Touche Ross. Board members expressed concern about the timetable in the superintendent's proposal.*

*Mr. Barse left the meeting at this point.

Re: AREA OFFICE REORGANIZATION

Dr. Shaw announced that this was an opportunity for the Board to give some guidance to the task force which was to work on area office reorganization. The superintendent stated that he was assuming they would have four area offices and that Board members had their own points of view on the role and function of the area office. He said that Dr. Shaffner's committee would be meeting on Wednesday. He explained that in the first part of the paper they had tried to be philosophical and in the last part to be more practical.

Dr. Shaw suggested that they start with the list of questions in the paper. He said that he had been closely associated with the area office process over the years, and he felt that the question of whether the authority was properly placed with respect to the responsibility could be debatable. He explained that the assistant superintendent had been reluctant to make decisions because these decisions could be appealed to the central office.
Mrs. Spencer commented that there was one aspect that the Board could not discuss which was the way that staff members viewed the area office staff. She felt that their successes and failure were dependent on their individual personalities and how they interacted with the school system. She hoped that the final blueprint would take into account the individuals and their abilities to function to the best of the design.

Mr. Ewing remarked that he was interested in the way in which the paper spelled out a whole range of activities and responsibilities for the area offices but did not give him a sense of which ones were the most important. He thought it would be useful to him to know that. He felt that the most important ones were (1) supervising, evaluating, assessing, and give guidance to principals, (2) giving leadership to meeting the needs of children with special kinds of educational program needs, and (3) technology transfer or introducing change and innovation in a systematic way. He thought that the technology transfer was an appropriate function for a school system. He said that he could argue that those three items ought to have high priority and could be performed effectively by area offices.

Mrs. Spencer said she was concerned that once again they would design something to fit a number of dollars. She noted that the superintendent had come to the Board once again with material from which they could evolve a Board philosophy. Dr. Kenneth Muir, director of the Department of Information, reported that in some preliminary conversations they had talked about getting the people who worked in the schools to list the functions and support and divide those which could occur best at the area office. Dr. Shaffner explained that the task force need from the Board some clear direction regarding the priorities that were important for the Board to get done by the areas and by the central office. When they had the priorities, they could design the model.

Dr. Shaw hoped that they did not make the area offices the brunt of budget discussions every year. Mrs. Wallace remarked that she did not think the area offices up to now had been operating as effectively as they could. Because of the budget constraint, they had to redefine what they expected out of the area office. She said they had to grapple with primary and secondary purposes and what they could afford. The most important to her was accountability. She would like an area office to be the liaison between the community and the school system. She felt there had to be a certain amount of responsibility placed on the principal. She suggested that they had to start with what they expected at the principal level. She felt that the area office were there to assure that these people are being held accountable. She remarked that perhaps this was an area where they should be looking at the specialist out of central office who did have supervisory abilities. She said that it might be that an area did not need as many specialists.

Dr. Greenblatt commented that in reading the paper she felt that the decision had been made by the staff to rule out a centralized trend. She would like to see some of the subsets and pros and cons of making functions centralized or not. She felt there was a lot of duplication. She thought there was a need for a greater supervisory role for curriculum. For example, there should be someone responsible for K-12 English to make sure programs were being implemented. She thought there should be a person to analyze test results and show where improvement was needed. She said that she could not disregard the question of budgetary
impact; however, she did agree that a plan should be stable over the next few years.*

*Dr. Greenblatt left the meeting at this point.

Dr. Shaw suggested that Board members call Dr. Shaffner if they had more comments. He indicated that the plan was for Dr. Shaffner's group to come back to the Board. Mrs. Spencer indicated that she would put her thoughts in writing and would urge other Board members to do likewise.

RESOLUTION NO. 453-80 Re: EXECUTIVE SESSION - AUGUST 12, 1980

On recommendation of the superintendent and on motion of Mrs. Wallace seconded by Mrs. Spencer, the following resolution was adopted unanimously:

WHEREAS, The Board of Education of Montgomery County is authorized by Article 76A, Section 11(a) of the Annotated Code of Maryland to conduct certain of its meetings in executive closed session; now therefore be it

Resolved, That the Board of Education of Montgomery County hereby conduct its meeting in executive closed session beginning on August 12, 1980, at 9 a.m. to discuss, consider, deliberate, and/or otherwise decide the employment, assignment, appointment, promotion, demotion, compensation, discipline, removal, or resignation of employees, appointees, or officials over whom it has jurisdiction, or any other personnel matter affecting one or more particular individuals, to consult with legal counsel, and to comply with a specific constitutional, statutory or judicially imposed requirement protecting particular proceedings or matters from public disclosure as permitted under Article 76A, Section 11(a) and that such meeting shall continue in executive closed session until the completion of business; and be it further

Resolved, That such meeting continue in executive closed session at noon to discuss the matters listed above as permitted under Article 76A, Section 11(a) and that such meeting shall continue in executive closed session until the completion of business.

Re: BOARD MEMBER COMMENTS

1. Mr. Ewing reported that the parents of children at Chautauqua had been asked about the possibility of closing the program. He said he would be interested in knowing where the school system stood on this because the parents had regarded this as a successful program. Dr. Pitt replied that the Area 1 Office had indicated there were only seven youngsters in the program and a question was raised about the cost. He had indicated that the Area staff could talk with parents about the possibility of phasing out the program. Mr. Ewing requested that the Board be informed about the status of the program. Mrs. Spencer suggested that the Board receive a report about the status of all alternative programs.

2. In regard to the Leland/Kensington study, Mr. Ewing thought that in many respects it was not a helpful study regarding demography, racial balance, and the impact on the Rosemary
Hills Cluster. He hoped that when this issue was before the Board that they would have the staff’s best thoughts about those issues. Mrs. Spencer thought it would be more urgent to look at the location of the schools in relationship to senior high schools and feeder elementary schools and how this would impact on future boundaries. Mrs. Wallace pointed out that they were talking about the same school with the same population of students.

**Re: NEW BUSINESS**

1. Dr. Shaw noted that the Board had just appointed a Task Force on Student Behavior and Discipline. He asked whether the Board wanted to meet with the Task Force. Mr. Ewing thought that the Board should. Mrs. Spencer pointed out that in the past one of the Board officers had attended the initial meeting. Mrs. Wallace suggested inviting the Task Force to a coffee before a Board meeting. In regard to the charge of the committee, Miss Williams suggested that the Task Force look at discipline plans and some sort of county mean that principals could look at. She thought they should also look at related policies such as the student rights policy and the grievance policy. Mrs. Zappone said she would like the Task Force to explore in-school suspension. Dr. Pitt indicated that they were in the process of finalizing that at two schools and the committee could look at how successful the program was. The superintendent said that they would set a date for the first Task Force meeting.

2. Mr. Ewing moved that the report of the Ad Hoc Task Force on Mental Health Referrals be scheduled for discussion as early in September as possible. Mrs. Wallace seconded the motion.

3. Mrs. Zappone requested some time on a future agenda so that Sally Keeler could make a slide/tape presentation.

**RESOLUTION NO. 454-80 Re: MINUTES OF JUNE 23 AND JULY 1, 1980**

On motion of Mrs. Zappone seconded by Dr. Shaw, the following resolution was adopted unanimously:

Resolved, That the minutes of June 23 and July 1, 1980 be approved.

**Re: ITEMS OF INFORMATION**

Board members received the following items of information:

1. Feedback Related to a Question from Marian Greenblatt about Parent Participation in the Mark Twain Program
2. Feasibility Study - Leland Junior and Kensington Junior High Schools
3. Basic Skills Program
4. Summer School Graduation Ceremony

**Re: ADJOURNMENT**
The president adjourned the meeting at 11:45 p.m.

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PRESIDENT

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SECRETARY

EA:ml